



# DEVON & SOMERSET FIRE & RESCUE AUTHORITY

**S.J. Sharman  
CLERK TO THE AUTHORITY**

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**To: The Chair and Members of the  
Shareholder Committee**

**(see below)**

**SERVICE HEADQUARTERS  
THE KNOWLE  
CLYST ST GEORGE  
EXETER  
DEVON  
EX3 0NW**

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Your ref :  
Our ref : DSFRA/SJS/SC  
Website : www.dsfire.gov.uk

Date : 9 October 2024  
Please ask for : Samantha Sharman  
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**SHAREHOLDER COMMITTEE**  
**(Devon & Somerset Fire & Rescue Authority)**

**Thursday, 17th October, 2024**

A meeting of the Shareholder Committee will be held on the above date,  
**commencing at 2.00 pm in Committee Room B, Somerset House, Devon &  
Somerset Fire & Rescue Service Headquarters, Clyst St George, Exeter** to  
consider the following matters.

S.J. Sharman  
Clerk to the Authority

**A G E N D A**

***PLEASE REFER TO THE NOTES AT THE END OF THE AGENDA LISTING  
SHEETS***

**1 Apologies**

**2 Minutes (Pages 1 - 4)**

of the previous meeting held on 22 July 2024 attached.

**3 Items Requiring Urgent Attention**

Items which, in the opinion of the Chair, should be considered at the meeting as  
matters of urgency.

## **PART 1 - OPEN COMMITTEE**

### **4 Exclusion of the Press and Public**

**RECOMMENDATION** that, in accordance with Section 100A(4) of the Local Government Act 1972, the press and public (with the exception of the Independent Chair, Directors and Authority Appointed Non-Executive Directors on the Board of Red One Ltd.) be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in the following Paragraph of Part 1 of Schedule 12A (as amended) to the Act, namely:

- Paragraph 3 (information relating to the financial and business affairs of any particular person – including the authority holding that information);

## **PART 2 - ITEMS WHICH MAY BE CONSIDERED IN THE ABSENCE OF THE PRESS AND PUBLIC**

### **5 Restricted Minutes of the Shareholder Committee held on 22 July 2024 (Pages 5 - 8)**

Restricted Minutes of the previous meeting held on 22 July 2024 attached.

### **6 Red One Ltd. Financial Performance 2024-25 (to 31 August 2024) (Pages 9 - 20)**

Report of the Finance Director and Co-Chief Executives of Red One Ltd. (SC/24/7) attached

### **7 Red One Ltd. Future Options (Pages 21 - 24)**

Report of the Treasurer (SC/24/8) attached.

## **MEMBERS ARE REQUESTED TO SIGN THE ATTENDANCE REGISTER**

### **Membership:-**

Councillors Cook-Woodman (Chair), Biederman, Coles (Vice-Chair), Hendy, Peart, Randall-Johnson and Sully.

## NOTES

### 1. **Access to Information**

Any person wishing to inspect any minutes, reports or lists of background papers relating to any item on this agenda should contact the person listed in the “Please ask for” section at the top of this agenda.

### 2. **Reporting of Meetings**

Any person attending a meeting may report (film, photograph or make an audio recording) on any part of the meeting which is open to the public – unless there is good reason not to do so, as directed by the Chair - and use any communication method, including the internet and social media (Facebook, Twitter etc.), to publish, post or otherwise share the report. The Authority accepts no liability for the content or accuracy of any such report, which should not be construed as representing the official, Authority record of the meeting. Similarly, any views expressed in such reports should not be interpreted as representing the views of the Authority.

Flash photography is not permitted and any filming must be done as unobtrusively as possible from a single fixed position without the use of any additional lighting; focusing only on those actively participating in the meeting and having regard also to the wishes of any member of the public present who may not wish to be filmed. As a matter of courtesy, anyone wishing to film proceedings is asked to advise the Chair or the Democratic Services Officer in attendance so that all those present may be made aware that is happening.

### 3. **Declarations of Interests at meetings (Authority Members only)**

If you are present at a meeting and you are aware that you have either a disclosable pecuniary interest, personal interest or non-registerable interest in any matter being considered or to be considered at the meeting then, unless you have a current and relevant dispensation in relation to the matter, you must:

- (i) disclose at that meeting, by no later than commencement of consideration of the item in which you have the interest or, if later, the time at which the interest becomes apparent to you, the existence of and – for anything other than a “sensitive” interest – the nature of that interest; and then
- (ii) withdraw from the room or chamber during consideration of the item in which you have the relevant interest.

If the interest is sensitive (as agreed with the Monitoring Officer), you need not disclose the nature of the interest but merely that you have an interest of a sensitive nature. You must still follow (i) and (ii) above.

Where a dispensation has been granted to you either by the Authority or its Monitoring Officer in relation to any relevant interest, then you must act in accordance with any terms and conditions associated with that dispensation.

Where you declare at a meeting a disclosable pecuniary or personal interest that you have not previously included in your Register of Interests then you must, within 28 days of the date of the meeting at which the declaration was made, ensure that your Register is updated to include details of the interest so declared.

	<b>NOTES (Continued)</b>
<b>4.</b>	<p><b><u>Part 2 Reports</u></b></p> <p>Members are reminded that any Part 2 reports as circulated with the agenda for this meeting contain exempt information and should therefore be treated accordingly. They should not be disclosed or passed on to any other person(s). Members are also reminded of the need to dispose of such reports carefully and are therefore invited to return them to the Committee Secretary at the conclusion of the meeting for disposal.</p>
<b>5.</b>	<p><b><u>Substitute Members (Committee Meetings only)</u></b></p> <p>Members are reminded that, in accordance with Standing Orders, the Clerk (or his representative) must be advised of any substitution prior to the start of the meeting. Members are also reminded that substitutions are not permitted for full Authority meetings.</p>
<b>6.</b>	<p><b><u>Other Attendance at Committees )</u></b></p> <p>Any Authority Member wishing to attend, in accordance with Standing Orders, a meeting of a Committee of which they are not a Member should contact the Democratic Services Officer (see “please ask for” on the front page of this agenda) in advance of the meeting.</p>

## SHAREHOLDER COMMITTEE

(Devon & Somerset Fire & Rescue Authority)

22 July 2024

### Present:

Councillors Cook-Woodman (Chair), Biederman, Coles (Vice-Chair), Hendy, Peart, Randall-Johnson and Sully

### In attendance:

Alison Hassbrigg-Hartley, Alex Hanson and Steve West – Executive Directors, Red One Ltd.  
Dr Sian George – Independent, Non-Executive Director Chair of the Board of Red One Ltd.  
Nicky Bottonley – Service appointed Non-Executive Director of Red One Ltd.  
Councillor Julian Brazil – Authority appointed Non-Executive Director of Red One Ltd.

\* **SC/24/1**

### **Minutes**

**RESOLVED** that the Minutes of the meeting held on 14 May 2024 be signed as a correct record.

\* **SC/24/2**

### **Forward Plan 2024-25**

The Committee considered a report of the Clerk to the Authority (& Monitoring Officer) (SC/24/4) setting out a proposed Forward Plan for the work of this Committee during the forthcoming 2024-25 municipal year.

**RESOLVED** that the Forward Plan for 2024-25 as appended to report SC/24/4 be approved.

\* **SC/24/3**

### **Exclusion of the Press and Public**

**RESOLVED** that, in accordance with Section 100A(4) of the Local Government Act 1972, the press and public (with the exception of Officers of Red One Ltd., Service appointed Executive Directors and Authority appointed Non-Executive Directors on the Board of Red One Ltd.) be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in the following Paragraph(s) of Part 1 of Schedule 12A (as amended) to the Act:

- Paragraph 1 (information relating to an individual) – agenda item 8;
- Paragraph 2 (information likely to reveal the identity of an individual) – agenda item 8;
- Paragraph 3 (information relating to the financial and business affairs of any particular person – including the authority holding that information) - agenda items 5, 6 and 7; and

- Paragraph 5 (information in respect of which a claim to legal professional privilege could be maintained in legal proceedings) - agenda item 5,

\* **SC/24/4**      **Restricted Minutes of the Shareholder Committee held on 14 May 2024**

(An item taken in accordance with Section 100A(4) of the Local Government Act 1972 during which the press and public (with the exception of Officers of Red One Ltd.) were excluded from the meeting).

**RESOLVED** that the Restricted Minutes of the meeting held on 14 May 2024 be signed as a correct record.

\* **SC/24/5**      **Red One Ltd. Financial Performance 2024-25 (to 31 May 2024)**

(An item taken in accordance with Section 100A(4) of the Local Government Act 1972 during which the press and public (with the exception of Officers of Red One Ltd.) were excluded from the meeting).

The Committee considered a report of the Co-Chief Executives and Finance Director of Red One Ltd. (SC/24/5) setting out the financial performance of the company in quarter 1 (to 31 May 2024) of the 2024-25 financial year.

**RESOLVED**

- (a). That the Authority be recommended to approve the recommendation contained within the appendix to report SC/24/5; and
- (b). Subject to (a). above, the financial performance of Red One Ltd. for the 2024-25 financial year (to 31 May 2024) as set out within the appendix to report SC/24/5 be noted.

\* **SC/24/6**      **Red One Ltd. Performance and Five Year Business Plan**

(An item taken in accordance with Section 100A(4) of the Local Government Act 1972 during which the press and public (with the exception of Officers of Red One Ltd.) were excluded from the meeting).

The Committee received for information a report of the Treasurer (SC/24/6) setting out the performance of Red One Ltd. since 2011 together with the five year business plan (2024-25 to 2028-29) detailing the way forward.

**\*DENOTES DELEGATED MATTER WITH POWER TO ACT**

The Meeting started at 2.02 pm and finished at 3.10 pm



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# Agenda Item 5

By virtue of paragraph(s) 1, 2, 3 of Part 1 of Schedule 12A  
of the Local Government Act 1972.

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of the Local Government Act 1972.

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